



| Air France-KLM Administrator's Newsletter

François Robardet

Representative of the employees and former employees shareholders PS and PNC

N°87, January 3, 2022

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Editorial

Dear readers,

I send you my best wishes for the year 2022.

Once again, the past year, with the persistence of the health crisis and the influx of its successive waves, will have tested each of us, both in our personal and professional spheres. I hope that I will not have to make the same observation a year from now.

My current mandate will end next May. The election process for the appointment of a new employee director begins this week.

I would like to continue to represent you; I will have the opportunity to present my candidacy in the near future. In the meantime, you will find below the main information on the election process.

I would like to thank you once again for your loyalty and support

François

Special Director 2022 Election



> Election of the representative of Air France-KLM PS/PNC employees and former employees shareholders

The election process to appoint the next two representatives of Air France-KLM employees and former employees shareholders, one for the pilots and one for the ground staff and cabin crew, starts on Friday 7 January.

Who can vote? Employees (and former employees) who own :

- **directly in Air France KLM shares** from the ORS or ESA transactions, **managed in registered form by Société Générale,**
- **or in units in** one or more mutual funds specific to the Air France group (**Concorde, Majoractions, Aeropelican**).

Everyone will vote in the college to which they belong (Pilot or PS/PNC).

If you are concerned, you should receive the voting material at home from Monday, January 3. It will contain your identifier, your personal code and a note on how to use the voting website. Keep it carefully until the end of the possible second round (until February 15).

You will be able to vote by Internet from Friday, January 14, 2022 at 9:00 am to Friday, January 28, 2022 at 2:00 pm.

My comment: *If you are part of the electorate and if by Friday, January 7 you have not received your voting material, you should contact 0800 10 12 30.*

Attention: beforehand, think of checking on the Natixis or Société Générale website if you still own shares in the Concorde, Majoractions, Aeropelican funds. Take the opportunity to check if you have requested the sending by mail or via the Post Office.

You will find on my website the contacts of [Natixis](#) and [Société Générale](#).

> Election Schedule

- Receipt of voting material: from Monday, January 3 -
Opening of the site for consultation of the candidates: Friday, January 7
at 9:00 am
- **Voting begins: Friday, January 14 at 9:00 a.m. - Voting
ends: Friday, January 28 at 2:00 p.m.**

You can ask me your questions by writing to me: [message for Francois Robardet](#)

**I thank you for the wishes you have sent me and for the confidence
you have shown me through your messages.**

**If you enjoy my Newsflashes and Letters, please pass
them on.**

New readers will be able to receive it by [giving me](#) the email address of
their choice.

| François Robardet

**Director of Air France-KLM representing the employees
and former employees shareholders of PNC and PS.
You can find me on my twitter
account @FrRobardet**

When I was elected, I received the support of the CFDT and the UNPNCChis
message deals with subjects related to the Air France-KLM shareholding.

If you no longer wish to receive my communications, [unsubscribe](#)

If you prefer to receive my communications at another address, please let me know.

To reach me: [message for Francois Robardet](#). 10992 people receive my communications online